

PROXY AND VOTING INSTRUCTION FORM

Annual General Meeting of Ordina N.V.

Date : 8 April 2021

The undersigned,

Name:

Address:

City:

Acting in his/her capacity as holder of _____ (number) ordinary shares in Ordina N.V., hereby declares that he/she has applied and registered in accordance with the convocation advertisement for the Annual General Meeting published on 25 February 2021, and that he/she has authorised _____ to vote as specified in the voting instructions set out below:

- | | | |
|------|---|--|
| 1. | Opening and announcements | discussion |
| 2a. | Report of the Supervisory Board for the financial year 2020 | discussion |
| 2b. | Remuneration report 2020 | (<i>advisory</i>)for/against/abstain |
| 2c. | Report of the Management Board for the financial year 2020 | discussion |
| 2d. | Report of Ernst & Young Accountants LLP on its 2020 audit | discussion |
| 2e. | Motion to adopt Ordina N.V.'s Financial Statements 2020 | for/against/abstain |
| 2f.1 | Explanation of the reservation and dividend policy | discussion |
| 2f.2 | Motion to distribute profit | for/against/abstain |
| 3a. | Motion to discharge the members of the Management Board for their management of the company | for/against/abstain |
| 3b. | Motion to discharge the members of the Supervisory Board for their supervision of the management of the company | for/against/abstain |
| 4. | Announcement of the appointment of Ms. J.F. van Donk-van Wijnen as CFO as of 1 January 2021 and the proposed appointment of Ms. J.F. van Donk-van Wijnen as statutory director as of 8 April 2021 | discussion |
| 5a. | Motion to appoint Mr. D.R. (Dennis) de Breij as a member of the Supervisory Board | for/against/abstain |
| 5b. | Motion to appoint Mr. B. (Bjorn) van Reet as a member of the Supervisory Board | for/against/abstain |
| 6a. | Motion to authorise the Management Board to acquire treasury shares | for/against/abstain |
| 6b. | Motion to appoint the Management Board as the body competent to issue shares and to grant rights to subscribe for shares | for/against/abstain |
| 6c. | Motion to appoint the Management Board as the body competent to limit or exclude pre-emptive rights upon the issue of shares and to grant rights to subscribe for shares | for/against/abstain |
| 7. | Questions & Answers | discussion |
| 8. | Close | |

* Please cross out whichever is not applicable

Signed on _____ by _____ (Signature)

This form should reach Ordina N.V., via PO Box 7101, 3430 JC Nieuwegein, the Netherlands, or e-mail to: hilde.mulder@ordina.nl no later than 17:00 hrs on 1 April 2021.